

The hidden cost of safety: How zero-falls policies can hold patients back (and how data can help)

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Check out our commentary in *Disability and Rehab*

Check out our Toolkit at TherapeuticFalls.ca

Disclosure

I have no financial or non-financial conflicts of interest to disclose

Outline

- The safety paradox: Hidden drivers and hidden costs
- Therapeutic Falls - Can data help?



The safety
paradox

Safety is not everyone's top priority

- Zero risk $\neq$ zero harm
- **Healthcare values are not universal**
 - Many patients prioritize autonomy, dignity and mobility more highly
- 'Safety first' becomes 'safety only'



"What if the house catches on fire?" Frederick Frost, 2001

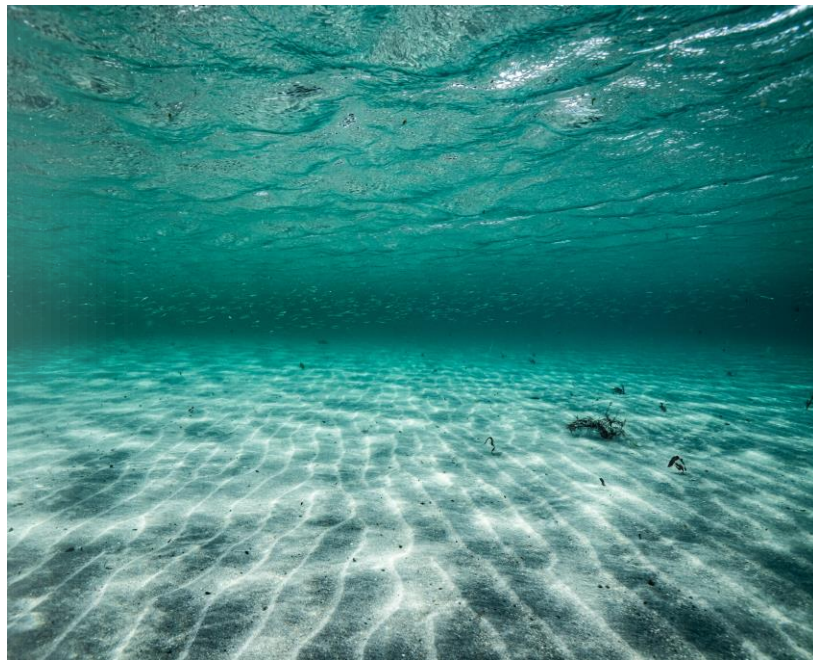
The background of the slide is an underwater scene. The top half shows the surface of the water with ripples and light reflecting off it. The bottom half shows the sandy seabed with some small pieces of seaweed or debris. In the center, there is a white rectangular box with a thin dark border containing three lines of text.

Fear of litigation
**Risk-averse practice
(organizational?)
norms**
Zero-falls policies

Hidden drivers

Hidden costs

- We often overestimate legal risk
- Shifts clinicians to custodians of risk, but also fuels shame and blame
- "Safe" in the hospital can mean less safe in the community





Do we have a duty to practice higher-risk activities while patients are in our care?

Can data help?

Therapeutic Falls evaluation
December 2021 – October 2024

Brain Injury



Stroke



Geriatrics



**MSK, Cancer &
Transplant**



Process Measures

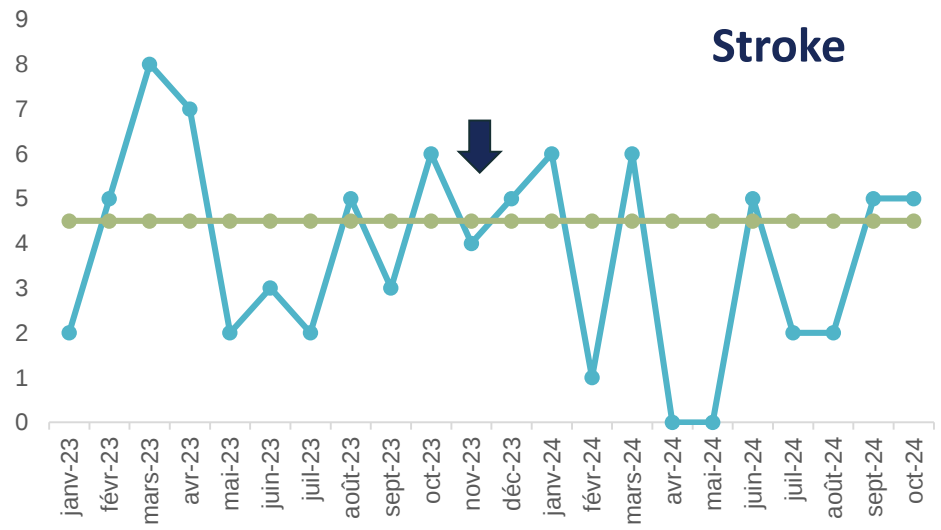
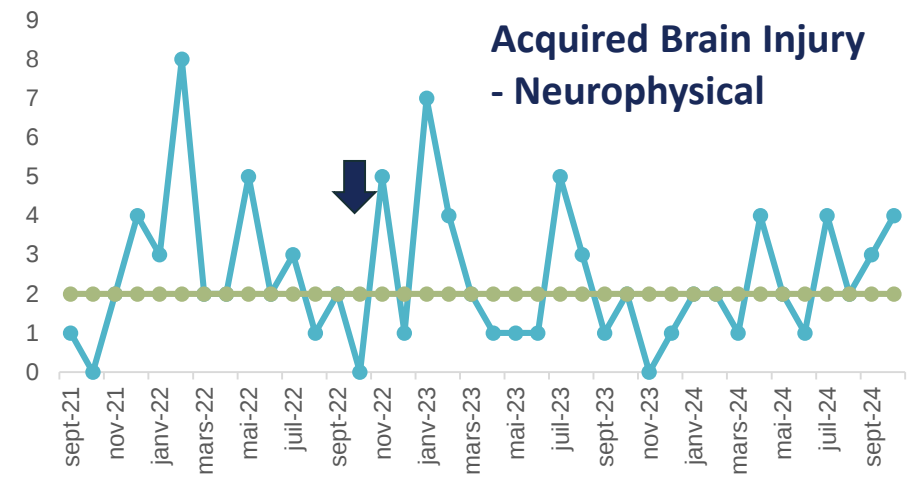
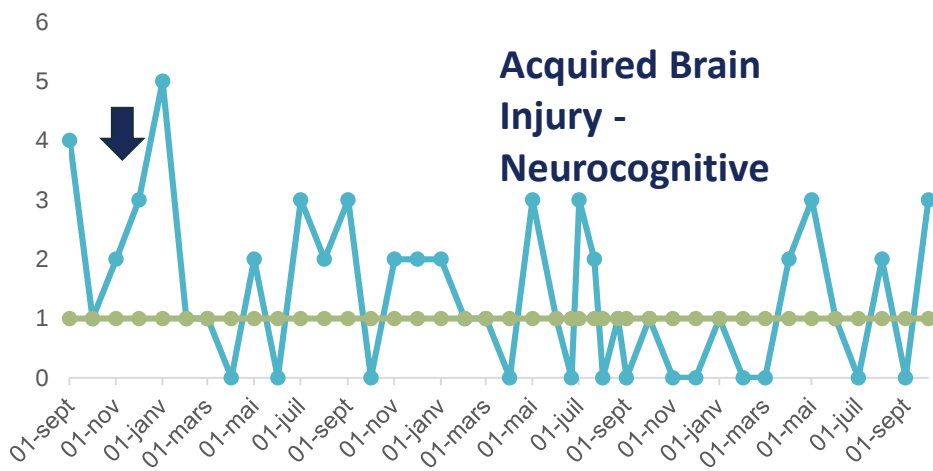
95%+ participation in Therapeutic Falls team learning workshops (n=~500 staff)

~250 patients have been placed on the therapeutic falls pathway (to date)

An average of 0.47 – 2.6 (1.58-15.29%) patients placed on pathway/month depending on the unit

So are patients falling more?

- Risk difference for the number of falls with harm/year was not significant for any of the rehab units
- No special cause variation for the three units who have implemented therapeutic falls the longest



Implementation Toolkit

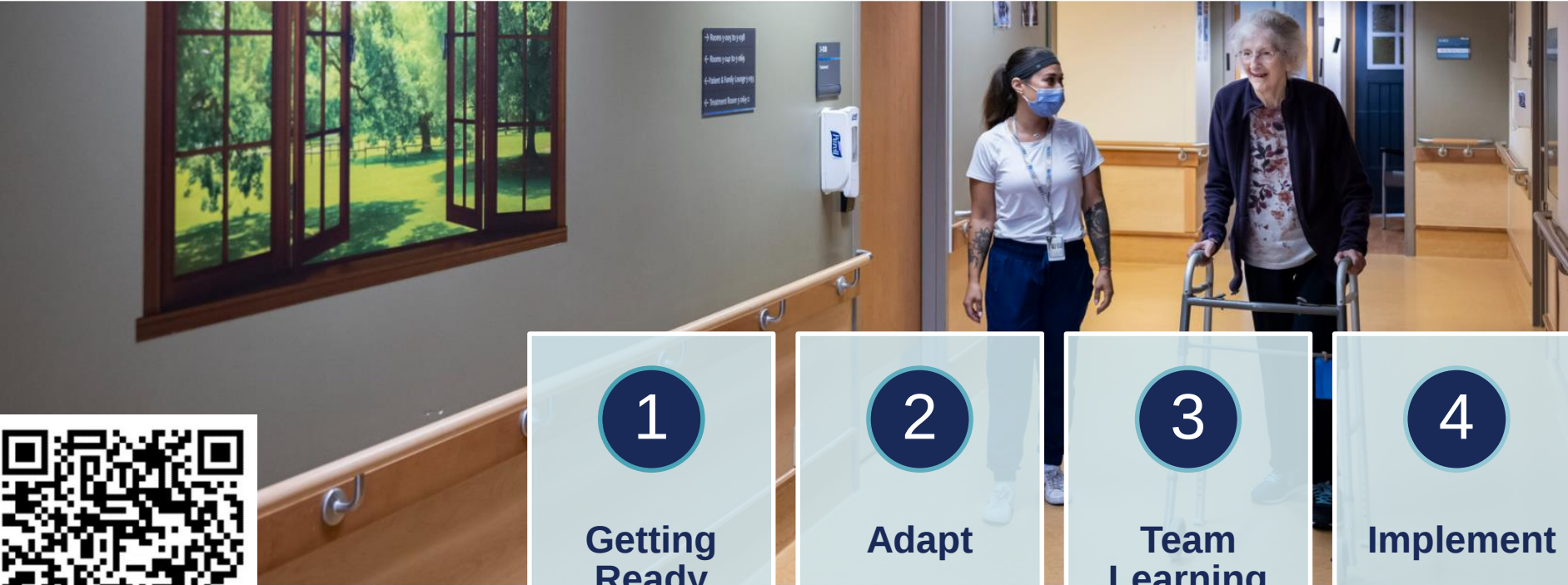
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Is Therapeutic Falls right for you?

Implementation Toolkit

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1

Getting
Ready

2

Adapt

3

Team
Learning

4

Implement

Falls right for you?



"Therapeutic Falls has helped to normalize falls. Do I still feel shame? Yes, but less. Falls are going to happen, and for some, that is ok. You need to lean into it. Put a different strategy in place."
- Occupational Therapist, Toronto Rehab

"Patients should not be asked to make decisions about risk, alone."
- Physiotherapist, Toronto Rehab

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Residents, 2021-2022

To the courageous patients and families at Toronto Rehab who have taught us so much about the Dignity of Risk